Institutional Values and Best Practices

| SL.NO. | CONTENT | PG.NO.s |
|--------|-----------------------------------|---------|
| 1. | RESPONSE (PRACTICE -1) –OVERVIEW | 3 |
| 2. | RESPONSE (PRACTICE -1) | 4-5 |
| 3. | PROOFS | 6-36 |
| 4. | RESPONSE (PRACTICE -2) – OVERVIEW | 37 |
| 5. | RESPONSE (PRACTICE -2) | 38-40 |
| 6. | PROOFS | 41-59 |







Describe at least two institutional best practices (as per NAAC Format)

Response:

Practice-I

• Title: Practice of "STUDENT DIRECTED LEARNING" pedagogy to focus on helping students to develop the knowledge, skills and persona.

Objective: The specific objective of "**STUDENT DIRECTED LEARNING**" approach is to help the students to

- become more autonomous, self-regulating, psychologically empowered and self-realizing and self-determined.
- to modify and regulate their own behavior.
- improve reasonable and reflective thinking.
- to augment learning through curricular, co-curricular and extra-curricular activities.

Context: The most important strategies implemented on student-centered learning are-

- The academic process-delivery within **Curriculum** for Excellence, **assessment** is used to support individual learning.
- Various efforts such as "**Positive Interdependence**", Individual **Accountability**, Face-To-Face **Promotive Interaction**, Social Skills, and **Group Processing** are made to focus on specific learning outcomes for all the courses.
- A product development undergraduate course is based on a Project-based learning (PBL) perspective.
- Additional Resources for Research Experimental Learning, Information and Communications Technology (**ICT**) help the students to participate in learning-what they need to know and develop.
- "Vision of Teaching and learning", students' preferences, learning strategies, interests and expectations are taken into account whilst planning the teaching actions.

In the student centric learning, the faculty role changes from "sage on the stage" to "guide on the side." This practice contributes to a successful change in students' attitude and decision making.

The Practice: SIET facilitates the effective operation of the student-centric learning programmes. Both formal and informal forms of instructional methods are carried out to channelize this learning. The methods are designed in such a way that it covers three significant components; ACADEMICS, **PERSONALITY DEVELOPMENT AND SKILLS EMPOWERMENT**.

<u>ACADEMICS</u>: SIET has a well-conceived plan that provides academic flexibility. Students actively participate in group discussions, brain storming sessions, role plays, games, case study etc. Peer teaching, hands on lab activities, Computer based activities, Personal mentorship, Guest lecturers are arranged for

boosting their professional poise. Students attend and present papers in seminars, project and carry out surveys.

PERSONALITY DEVELOPMENT: SIET gives importance to multi-dimensional programmes for students' personal progress. Personality development initiatives focus on physical, intellectual, social, psychological and <u>spiritual characteristics</u> of students. Programmes such as Art of living, Stree Shakti Diwas, NSS Mega Gandhian Youth Conclave, Folk Art Festival, State Level Orientation on Heartfulness Meditation, Awareness on Domestic violence and Property rights, National Integration Camp, LEAD India and other important events were organized. CRT programmes are conducted to enhance students' etiquettes, imbibe oneself with positivity, liveliness and peace.

SKILLS EMPOWERMENT: SIET sets platform to seek & augment the competence and skills of learners. The course and sessions such as CCNA, Career Guidance Session, Business English Certification, Overseas Education & Career Guidance, Sales Force, Tech Fest, Under25-SUMMIT, Entrpreneur Talk @ Sreyas, ISHRAE-Tech Talk, Fit India Movement. Robotics, CISCO, NPTEL, TED EX, MUN, IDEATHON clubs have been initiated..

EVIDENCE OF SUCCESS: This approach justifies the basis for Outcome-Based Education (OBE). Sreyans are holistic achievers now, a few achievements and accolades are listed below.

- Mr.D.Sri Sai Satyanarayana has presented a paper at University of Bahrain; he also got opportunity for an internship at NASA in 2020.
- Mr. Sreyas Reddy won the best Student Entrepreneur Award-2019 by STUMAGZ.
- Sreyans are among the final 15 teams who got registered in SIH[Smart India Hackathon-2019].
- Mr.Sumedh Reddy Koppula has been awarded a Gold Medal from JNTUH for the Best Student Award-2018.
- Mr.B.Nikhil Kumar proud Alumni of Mechanical Department is currently working as a Scientist/Engineer at Satish Dhawan Space Centre @ ISRO,Sriharikota,AP.
- With the implementation of all the best practices the Mechanical students have bagged best sponsored projects from ISHRAE for (Display Water, Static UPS System, Spot Cooling System, Solar Refrigerator).
- CRT programmes backed 1200+ students for Placements till date.
- Indira Gandhi National Award-2019 is the successful evidence of NSS diligent and strenuous efforts put forth by NSS volunteers.

PROOFS FOR PRACTICE –1

ACADEMICS

Mr.Sumedh Reddy Koppula has won the Gold Medal in Academics from JNTU Hyderabad under affiliated colleges for the Academic Year (2014-18).

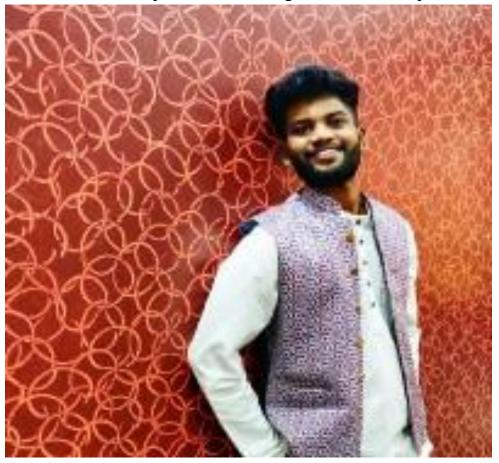


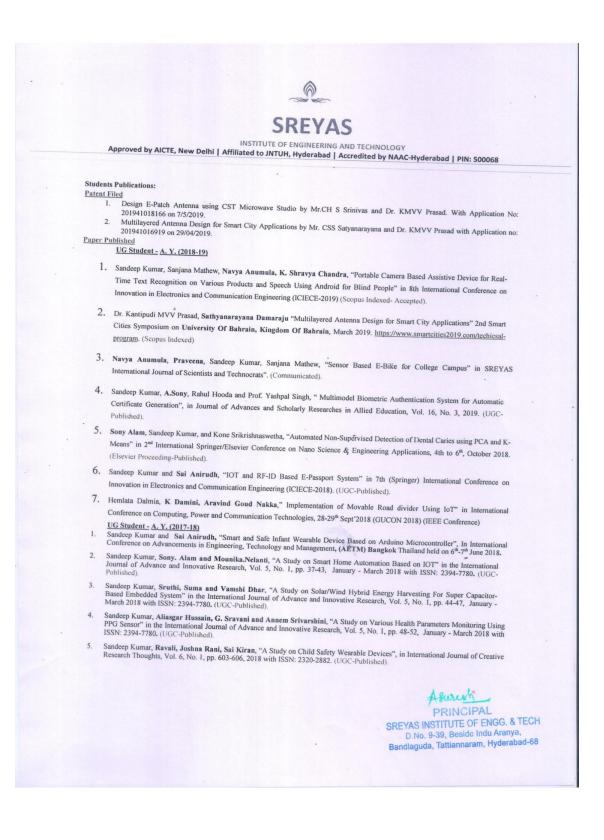
Our Electronics and Communication Engineering Student Mr. D. Sri Sai Satyanarayana (15VE1A0410) has presented a paper at University of Bahrain, Kingdom of Bahrain. The Proceedings are submitted to IET Digital Library – Digital Scopus.He also got an opportunity for an internship at NASA in 2020 and is going for the pre-event at Egypt in September-19

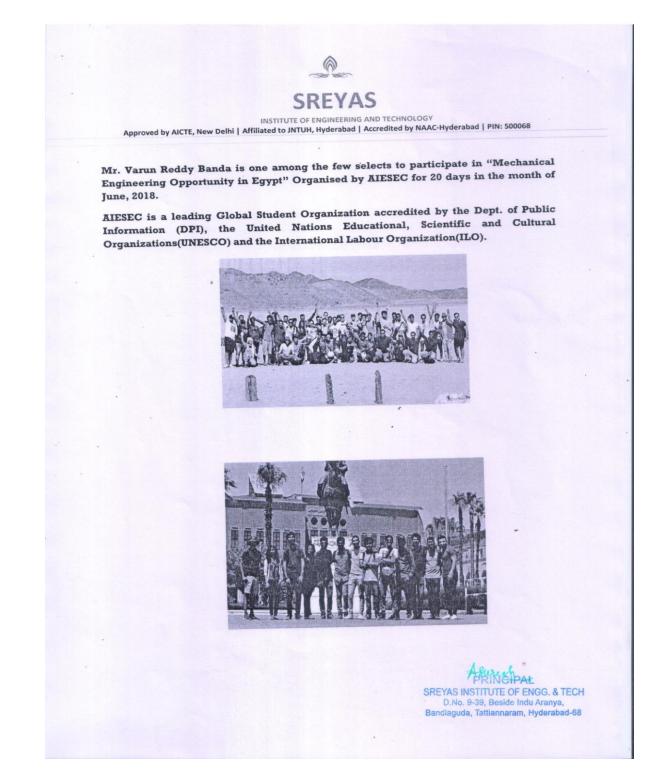


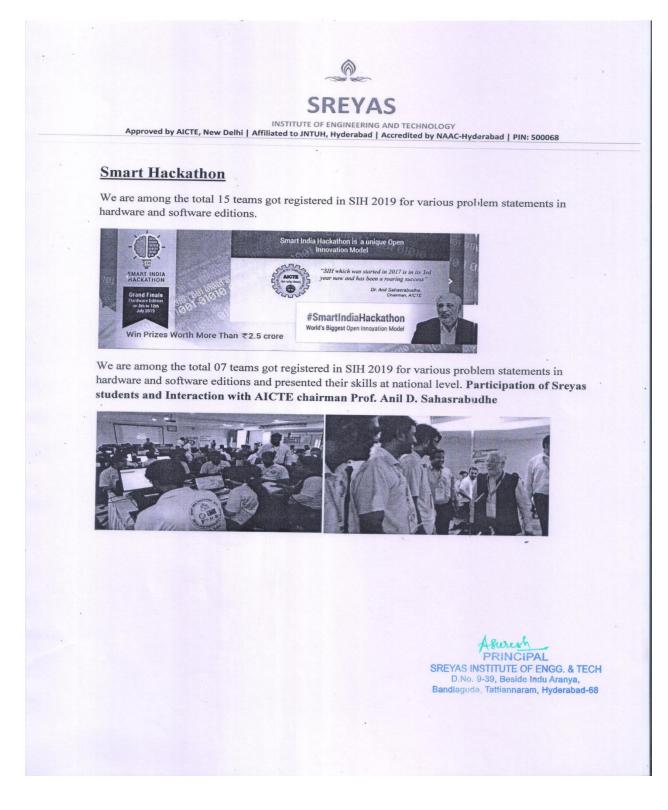


Mr. B. Nikhil Kumar, proud Mechanical Alumni Student is currently working as Scientist at Indian Space Research Organization, Sullurpeta, Andhra Pradesh, India.









"PERSONALITY DEVELOPMENT"

SIET gives importance to multi-dimensional programmes for students' personal progress.



"PERSONALITY DEVELOPMENT"



Talk by Yandamuri Veerendranath

PERSONALITY DEVELOPMENT (SESSION BY "US" CONSULATE)



PERSONALITY DEVELOPMENT

GANDHIAN YOUTH CONCLAVE

This event was organized by Gandhi darshan on the birth anniversary of mahathma Gandhi.35+ Volunteers participated in this event.



PERSONALITY DEVELOPMENT ACTIVITIES

Multi-dimensional Program for students:



"PERSONALITY DEVELOPMENT"

Lead India Program for First Year Engineering Students





"PERSONALITY DEVELOPMENT"

Lead India Program for First Year Engineering Students



"SKILLS EMPOWERMENT" (Akella Systems)

A factory within the campus has successfully launched SMAC (Sreyas Mobile Air Conditioner) into the market.



SKILLS EMPOWERMENT (TED^x)



DEAT

SreyasInstitute

c = independently organized TED event

Theme : Renaissance of 21st Century

Talk about a topic of your interest relevant to our theme.

Contest date : 9th March, 2018.

For further details:

Prajwal Shukla - +91 7680917497 Bhanu Prakash - +91 9100592918 Shahid Afridi - +91 9000757086 Upload your captured images with appropriate caption; on or before 9th March, 2018. The submission with the most relevance to our TEDx Talk theme will be awarded.

One selected person from each of the contests to get free entry to the **TEO*** talk on 23rd March, 2018.

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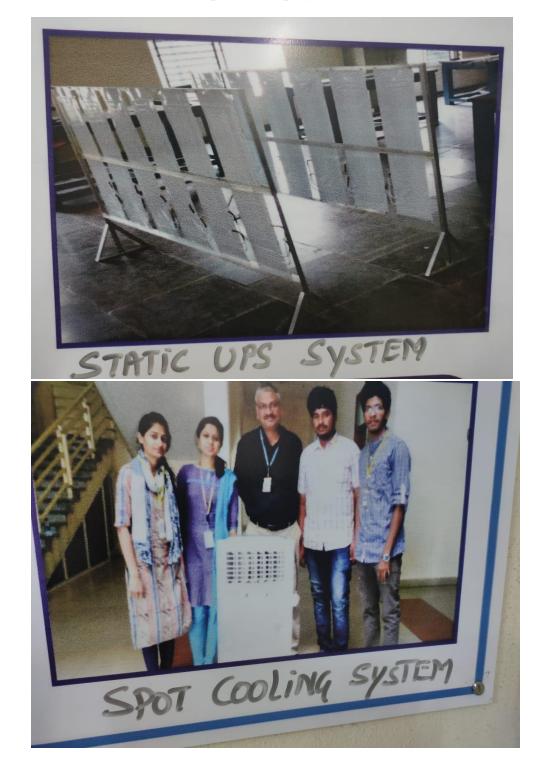
SKILLS EMPOWERMENT (CRT PROGRAMS & PLACEMENTS)



BEST PRACTICES

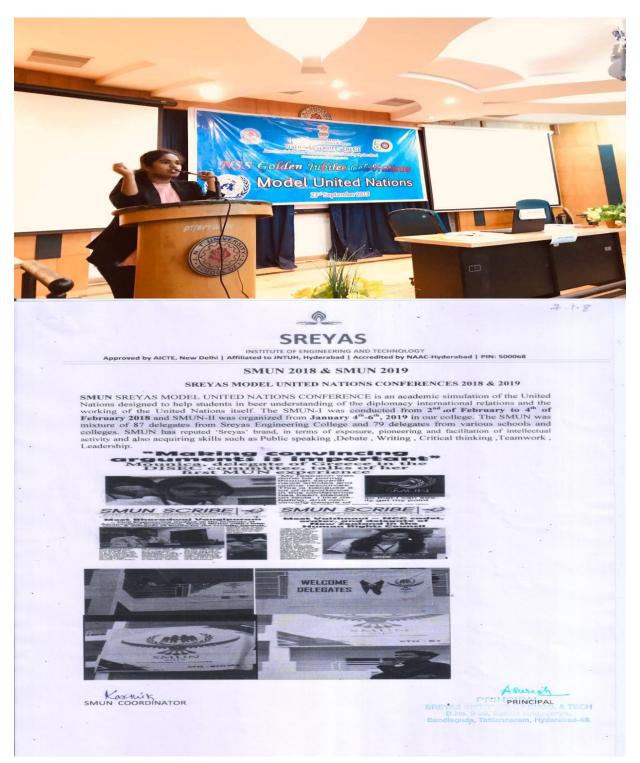
SKILLS EMPOWERMENT (Best Sponsored projects from ISHREA)





SKILLS EMPOWERMENT (Best Sponsored projects from ISHREA)

"SKILLS EMPOWERMENT" (SMUN)





SMUN SCRI SMI WHERE EVOLUTION BECOMES RESOLUTION JANUARY 31, 2018 (WEDNESDAY) INTERNATIONAL PRESS DESK, SMUN 2018 VOLUME 1; EDITION 001

"Prepare for something amazing" Secretary-General of Sreyas Model

United Nations '18, CSV Karthik, says delegates have a great time in store

INTERNATIONAL PRESS: but perseverance gets us through, doesn't it? IP: What have you in store for the delegates from various colleges who will be attending the conference?

SECRETARY GENERAL: Thank you. Studying in an engineering college, extra-curricular activities, espe-cially literary ones, are hard to come by. The core com-mittee came together and decided that conducting a MUN conference would go a long way in building an intellectually stimulating at-mosphere. One thing led to another, and here we are!

z

IP: The conference is almost here. How was the journey so far?

SG: Sounds clichéd, but everything has its ups and downs. The journey was by far one of the most wonder-ful things I've been part of. Working with like-minded people, putting plans in to action, setting the stage, and getting things done – it's been hectic, but won-derful at the same time. derful at the same time. We've had tough days,

SG:On 2nd, 3rd, and 4th of February, the three councils - HRC, SC, and DISEC will be in session simultaneously. All arrange-ment are in place – all that remains is the arrival of the delegates. We've also planned an exciting social event. Because all work and no play makes Jack a dull boy! On a more serious



note, I hope that the dele-gates will make the best of this opportunity and have a fruitful time here. Del-egates, prepare for some-thing amazing.







FEBRUARY 02, 2018 (FRIDAY)

INTERNATIONAL PRESS DESK, SMUN 2018

VOLUME 1; EDITION 012

A day of learning Vedavathi, delegate of Mexico in the Human Rights Council talks about the first day of her first MUN

Vedavathi is an engineering student at SIET. She says her first day at the SMUN conference was a blast. "I was overjoyed when this conference was announced. I hope to pick up bits and pieces of knowledge over the next 3 days of the Srevas Model United Nations conference. Today, we had a great introductory session and it was very insightful. Social issues, which are not usually part of our academic svllabus, will be discussed here. That is what I like the best," she says.







WHERE EVOLUTION BECOMES RESOLUTION

FEBRUARY 01, 2018 (THURSDAY)

INTERNATIONAL PRESS DESK, SMUN 2018

VOLUME 1; EDITION 003

"When responsibilities grow, your abilities will too" Charge d'affaires Prajwal Shukla talks about his

Charge d'affaires Prajwal Shukla talks about his journey in the organizing committee of Sreyas Model United Nations 2018

IP: What is your role? And what functions are you supposed to carry out?

CA: I am the Charge d'affaires for the Sreyas Model United Nations '18 conference. It is basically a managerial position which entails that I oversee all operations carried out by the various divisions of the organizing committee. It is great to see all of them working together, hand-inhand, to see that this vision comes true.

IP: How did your journey with SMUN start?

CA: I was first approached by the Sec-Gen, CSV Karthik, to be part of the very first edition of SMUN. I have been an active part IP: What were the highs and lows of the organizing process?

of various NSS activities,

so I had the good fortune of

participating in many such

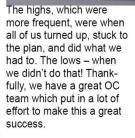
events before. As the work grew, my responsibilities

grew, and so did my abili-

ties.

CA: That's an easy one.





IP: The delegates are only a day away. What do you have in store for them?

CA: I will personally be

staying at the designated accommodation - Kubera Hotel, Himayathnagar. If they require any sort of help or assistance there, well, I'll be there. During the session here at Sreyas Institute of Engineering and Technology, the team will be dedicated to ensuring the utmost comfort of the delegates. There are specific departments for dealing with Delegate relations and affairs, and I will be coordinating with both to ensure nothing goes amiss.

INNOVATION HUB EVENT – LEVERAGING INNOVATIVE IDEAS







SREYAS INSTITUTE OF ENGINEERING & TECHNOLOGY

(Approved by AICTE, New Delhi & Affiliated to JNTUH) Thatti Annaram(V), Bandlaguda, Nagole, Hyderabad-500068.

She Teams Awareness Programme

Date: 12th January, 2016

Venue: Sreyas College Campus





SREYAS INSTITUTE OF ENGINEERING & TECHNOLOGY

(Approved by AICTE, New Delhi & Affiliated to JNTUH) Thatti Annaram(V), Bandlaguda, Nagole, Hyderabad-500068.

She Teams Awareness Programme

Date: 12th March, 2016

Venue: People's Plaza



INTERNATIONAL WOMENS DAY AT SREYAS

VENUE: COLLEGE CAMPUS DATE: 8th MARCH 2017 VOLUNTEERS: 50

The **2017** theme for International **Women's Day**, 8 March, focuses on "**Women** in the Changing World of Work. The day also implies an act of accelerate gender uniformity. Sreyas Institute of engineering and Technology also celebrated International Women's day on 8th March, 2017 as a part of which different games, activities and a motivational lecture was organized for increasing motivation and confidence of female students as well as faculty members

The celebration was indeed a great initiative by the institute to confer love and gratitude for female students and faculty members. It aimed at imparting the values like empowerment and equality which bestowed the sense of appreciation and respect to the entire female fraternity.

The Schedule:

The day started with great jubilant response of all the female professors and students. The morning session began with the prayer recited by faculty members and students followed by their active participation in playing Musial Chair. Moreover, their involvement in Lemon and Spoon raised enthusiasm, zeal and joy in the environment and the faces of the participants filled with amusement and smile. At the end of the session, winners were appreciated with a small token of love in form of prize. The afternoon session, became quite interesting with competitions like poem recitation and video making. The female students who participated in the event showcased their thoughts and beliefs on women empowerment with creativity. The day was concluded with a very motivating seminar on "Fearless Life and Personality Development" by Mr.Ravi yadav sir .Everyone in the audience gave standing ovation to him at end of the seminar. It was indeed a noble day organized by the institute which indeed served the aim of empowering female which made them feel appreciated and valued





Massive Plantation Under Haritha Haram Program

SHE Teams Second Anniversary Celebrations



Date: 23rd December, 2016 Venue: Vaishnavi Banquet, Kothapet

Stree Shakti Diwas

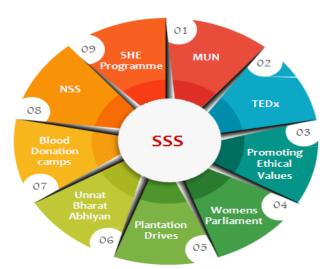
NSS Unit Sreyas conducted Stree shakti Diwas on birth ceremony of Jhansi Laxmi Bai and Indira Gandhi.





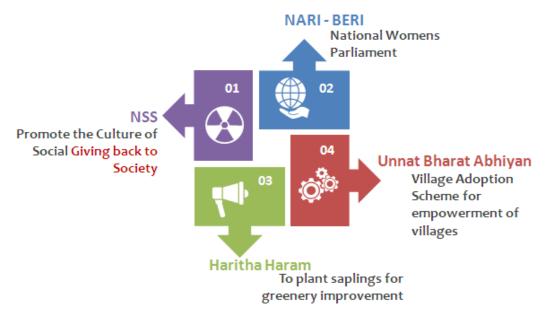
Sreyans Retort – A Session on Disha Rape Case





Institutional Values & Best Practices Best Practice – II: Sreyans for Samaj Shreyas

Institutional Values & Best Practices Best Practice – II: "SSS"-SREYANS FOR SAMAJ SHREYAS



Behavioural Transformation & Community Empowerment

Response:

Practice-II

Title: "SREYANS FOR SAMAJ SHREYAS"- "ENGINEERS WITH SOCIETAL RESPONSIBILITY"

Objectives: Engineering is one of the key influences that shape our society. This means that engineers have a responsibility and also a great opportunity to have a positive influence in society.

The main objective is to make our students the best citizens of the society as drafted in the college mission- to inculcate holistic approach towards nature, society and human ethics with lifelong learning attitude.

Context:

SIET encourages students to develop the sense of inclusiveness toward their social responsibilities as engineers. In order to achieve this, SIET encourages students to solve human, environmental, societal and cultural challenges.

The Practice:

SIET has deployed many practices to enhance Societal Empowerment among our students through various activities.

"SHE" Programmes: Women Empowerment & Anti-sexual Harassment Committee of the college besides addressing the problems associated with the girl students; organize various activities for safe-guarding SHE issues. The sole objective is to spread the awareness about the need to respect women as fellow members of the society and extend help in providing safety and security with engineering solution to cater to the needs of women.

Value Added Programmes: Our institute hosts events like MUN, TEDx, which help the students to get global exposure and be the better speakers of the society on global concerned issues. These events had witnessed participants across different states which resulted positive calls of participation and showcased consensus on burning topics of the planet.

Programmes Promoting Ethical Values: The students are motivated and are guided to participate in various NSS activities to improve their professional societal skills. The activities encouraged them to adopt nearby villages and deal with health related problems, cleanliness, Go Green, Lead India, Gandhi

Darshan, Gandhi Padha Yatra, District Level Awareness Session on Role of Students in Strengthening Democracy and Ethical Voting, right to vote, Youth for Nation Building, Awareness on Domestic Violence and Property Rights, Different Schemes of Prime Minister, State Youth Parliament etc.

Participation in Women Empowering Programmes: National Women's Parliament: The girl students represented SREYAS and actively participated in the three-day program organized by Andhra Pradesh Legislative Assembly with the theme of 'Empowering Women — Strengthening Democracy', in the state capital region Amaravati, 2017. The "NARI-BERI"- conclave at Ramoji Film Studios, boosted the girl students to voice out their ideas and advocated them to be a responsible democrat.

Plantation Programme: Tree Plantation camps are organized from time to time to teach and guide the students about their responsibilities towards environment. As a part of National Mission- Swachh Bharat - Swastha Bharat, SIET has organised an extensive Plantation Programme on 16th August, 2019.

Unnat Bharat Abhiyan: The Ministry of Human Resource Development (MHRD) has launched a programme called Unnat Bharat Abhiyan with an aim to connect institutions of higher education with local communities to address the development challenges through appropriate technologies. Sreyas has fulfilled the objective of Unnat Bharat Abhiyan by providing student resource support from institutes by adopting a village by organizing a camp to spread awareness on personal hygiene & harm caused by usage of plastic , advantages of percolation tanks ,importance of cleanliness, tutoring students, students spent every ounce of their energy in SHRAMDAAN - joined hands in road repair assisting GHMC workers for the whole week.

Blood Donation Camp: Faculty as well as students generously participated in blood donation camps organized by the college from time to time. It is organized by NSS Committee.

Evidence of Success:

NSS AWARD: It was an honour to receive **"Indira Gandhi National Award"** felicitated by the Honourable President Mr.Ramnath Kovind to our Principal Dr. Suresh Akella and Program Officer Mrs. Sheetal Reddy for the year 2017-18 on 24th of September 2019 in New Delhi with the cash prize of One Lakh and a Silver Medal. This award is testimony of the efforts put by the institute in the endeavor of social service.

NSS Republic Day Parade

It is a privilege for us to get a chance to go to New Delhi and be a part of the Republic Day celebrations on 26th January, 2017. Miss. Manaswani, an ECE student and NSS Volunteer participated in Ceremonial Republic Parade and saluting the dignitaries of the day, including 13th President of India, Shri. Pranab Mukherjee

Problems encountered and Resources Required:

- The modest and diffident students were reluctant to cross their academic borders affecting the successful conduct of awareness programmes.
- Organizing various programmes during working hours, sometimes leads to sacrificing the class work.
- Maintaining Proper ledger of each and every rupee spent on the big events and assigning proper volunteers to each event and making sure they are going as per plan.
- Taking care that no fight/mishap happens during event. (as most of the students/ participants may involve in fights due to many reasons)
- To develop a program budget by estimating the cost for each event goes mismatch.

CONCLUSION: As it is rightly said, "The best feeling of happiness is knowing you're the reason of others' smile." **SREYAS** spirit is to be considerate and develop in students' **COMPASSION**- it's our social responsibility.

PROOFS FOR PRACTICE - II

"RICIPENT OF PRESIDENT AWARD FOR RENDERING DISTINCTIVE SOCIAL SERVICE"



DR.SURESH AKELLA RECEIVING NATIONAL NSS AWARDS FROM PRESIDENT OF INDIA



Unnat Bharat Abhiyan

| | UNINAT BHARAT ABHIYAN | | |
|--|---|--|--|
| ਤ | त्रत भारत अभियान | | |
| UNNAT BHARAT ABHIYAN शिक्षित भारत-स्वस्थ भारत- स्वच्छ भारत- स्वावलंबी भारत- संपन्न भारत | | | |
| | | | |
| Online A | pplication for Participation | | |
| | Submit | | |
| Institution Details | | | |
| Technical/Non-Technical | Technical | | |
| Name of the Institution | SREYAS INSTITUTE OF ENGINEERING & TECHNOLOGY, TATTIANNNARAM (Id: C- 44949) | | |
| Contact No. | 9550524003 | | |
| Address | Beside Indu Aranya, GSI, Bandlaguda, Nagole, Hyderabad, Telangana 500068 | | |
| Email ID | nss@sreyas.ac.in | | |
| Head Institution Details | | | |
| Name of Head of Institution | Suresh Akella | | |
| Contact No. | 9849628282 SREVA Solution of the second seco | | |
| Aobile No. | 9849628282 Bandlaguda, Tattiannaram, Hyderabad-98 | | |
| Email ID | principal@sreyas.ac.in | | |



Promoting Societal Awareness Initiatives

DAY -1

10th Nov 2019

VILLAGE-1 Thimmapur, kandukoor (mandal), Ranga Reddy (dist.)

Starting from the college



Under UBA Sreyas Institute of Engineering and Technology visited Thimmapur village, kandukoor mandal, Ranga Reddy dist. on 10th Nov 2019 along with Mahatma Gandhi National Council of Rural Education members. First met the sarpanch of the village G. Gopal Reddy and then visited government school in that village, met with Head Master and interacted with those school students also. Our volunteers then checked the surroundings of the school and observed primary school washrooms are not in use high school washrooms only using by everyone. In that also one washroom is not working. Water scarcity is also there. There is no proper drainage system.



Then divided the students into the groups (3members each) with given orientation and instructions and sent them into the village



The common problems identified in the village

- 1. Toilets are not there in the Anganwadi schools students are using open defication
- 2. Open drainage system
- 3. Toilets hole is connected to septic tank in the ground
- 4. Stagnant water at many house holds
- 5. Still some people are using open defication
- 6. No proper toilet construction
- 7. Mosquitoes problem is there
- 8. There is no Rain water harvesting pits
- 9. Some are complained drinking water is mixing with drainage wateretc

DAY -2

11th Nov 2019

VILLAGE-2Marripally, Hyath nagar(mandal), Ranga Reddy (dist.)

Under UBA SAP Sreyas Institute of Engineering and Technology visited Marripally village, Hyath nagar mandal, Ranga Reddy dist on 11th Nov 2019 First met the sarpanch of the village Govardhan Goud.Then divided the students in to the groups to do survey in the village





every house in the village and interacted with them and got to know what are the major problems.

SIET

"Women Empowerment" Raksha Bandhan with SHE teams **Date:** 25th Aug 2018 **Venue** : Barosa she teams center





SOCIETAL EMPOWERMENT

Anti Eve Teasing and self defense Awareness program







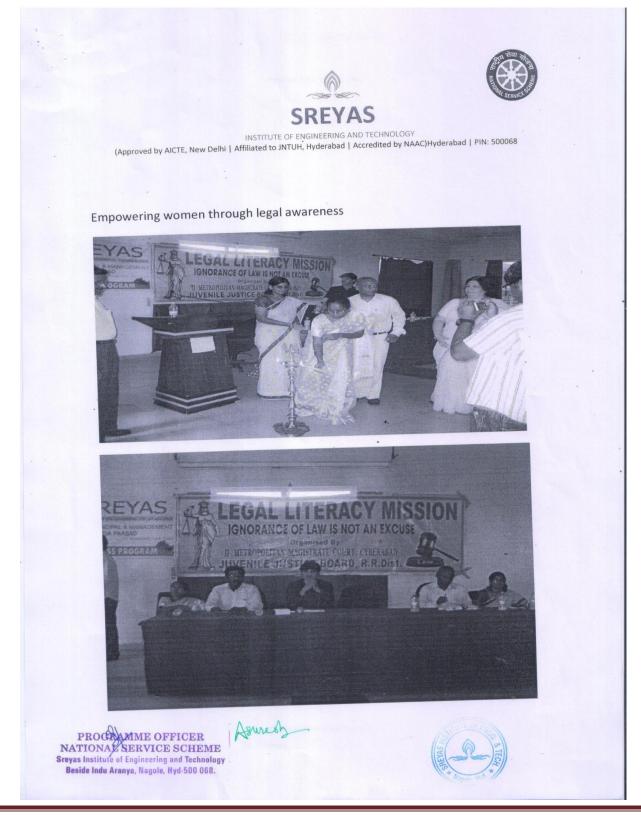
SIET

NATIONAL WOMEN'S PARLIAMENT

The three-day National Women's Parliament, organized by Andhra Pradesh Legislative Assembly with the theme of 'Empowering Women — Strengthening Democracy', began from 10 to12 February, 2017, in the state capital region Amaravati. The girl students represented SREYAS and actively participated and the conclave boosted the girl students to voice out their ideas and advocated them to be a responsible democrat.



Empowering Women Through Legal Awareness



BEST PRACTICES

Awareness on Domestic Violence and Property Rights

Rachakonda Commissionrate created awareness on domestic violence and property rights to the students. They explained about domestic violence act and IPC section. They talked about the safety of women in the society and different measures taken to avoid the domestic violence.



Awareness on Domestic Violence and Property Rights



ACP LB nagar Mr.Tauseef Iqbal IPS with college chairman Mr A.Vinay Kumar Reddy



Sreyas at National Voters Day at Ravindra Bharathi

SREYAS BEYOND THE CAMPUS- ENVIRONMENTAL PROMOTION ACTIVITIES

HUSSAIN SAGAR CLEAN -UP PROGRAMME



VILLAGE CLEAN-GREEN PROGRAMME-VILLAGE Thimmapur, Kandukoor (Mandal), Ranga Reddy (Dist.)

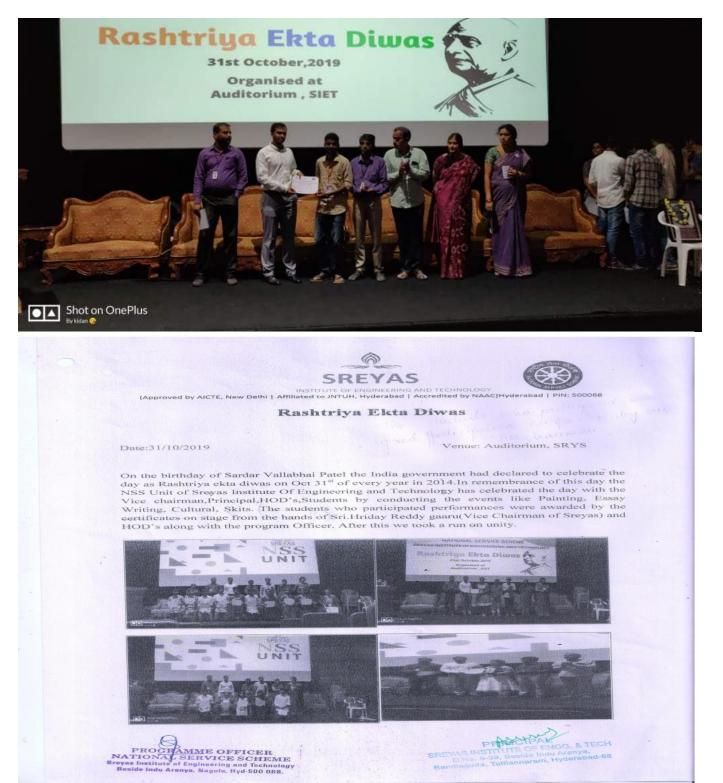


TREE PLANTATION PROGRAMME-11th Nov 2019 VILLAGE-Marripally, Hyathnagar(mandal), Ranga Reddy (dist.)



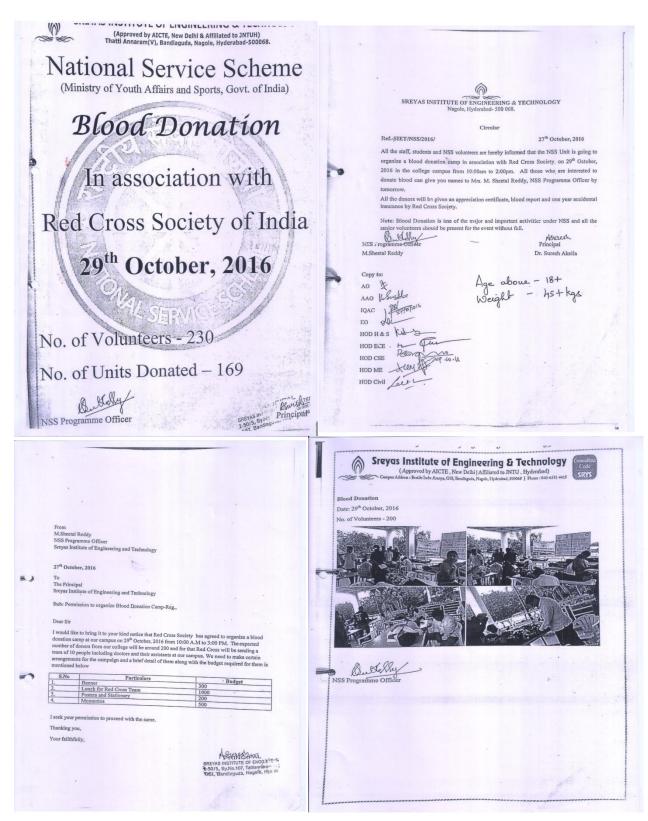
DIYA – Divine India Youth Association, Hyderabad, organized an event on "Thought Transformation in Youth" on 11th April,2015 at 4:00 pm, Shilpa Kala Vedika, Shilparamam, Hyderabad.





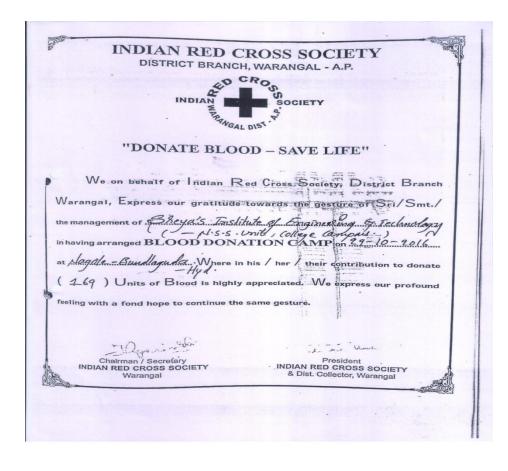
BEST PRACTICES

BLOOD DONATION CAMP



BLOOD DONATION CAMP

| amp S.No. 88 | | |
|---|---|---|
| VOLUNTARY BLOOD | | VOLUNTARY BLOOD DONOR'S RECORD |
| +11ber/Husband's Name M. Svinikas, Address 2-2-11 27-46/6/ | Date: 91/9/12 Time: 11-30 Age: 19 Sex: F Blood Group (If aware): 04 Education / Occupation: B-Telch Number of Previous donation: | ti. And goud Date: 29/10/16 Time: /Husband's Name Cummar goud Age: D1 Sex: M Diod Group (if aware): Blood Group (if aware): Convy, nagole, thyd. Education / Occupation: Birth: 14/1995 |
| Mobile : 9966534393 | Date of Last Donation : Willing to Donate once Every Year Yes / No | Image: Second state of Last Donation : Willing to Donate once Every Year |
| Are you in good nearin Have you ever had EPILEPSY (Fits)? Tuberoulosis,Kidney disease, Heart disease Canoer Liver disease, Leprosy Polycythemia, bleeding tendency Do you have diabetes Are you taking Thyroid | NTHE PAST 12 MONTHS Have you ever an attack of ASTHMA bid you have Jaundice or tested bid you have Jaundice or tested bid you exposed to anyone with aundice or who is on a kidney machine? Have you received blood transfusion, coupmiture, tattoo, ear or nose piercing? Date of any Immunisation or Vaccination Immunoglobilins, Cholera, Typhold Hepatitis, biththeria, Tetanus, Piague, Rabies etc.) | h History Form (Mark < or ×) |



NSS PRE-REPUBLIC PARADE CAMP at Sreyas







NATIONAL INTEGRATION CAMP-AGRA



NATIONAL INTEGRATION CAMP-AGRA

